

NEWPP Expansion Project Update

TTI Committee Briefing December 11, 2017















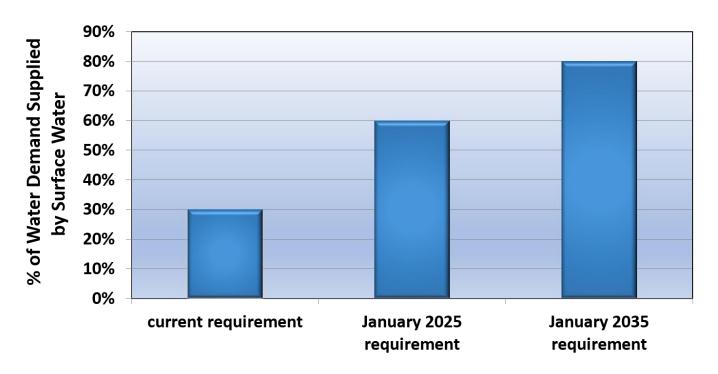


NEWPP EXPANSION

- Project Background & Status
- Amendment Process
- Construction Services
- Early Work Packages (EWPs)
- MWBE Update
- Council Actions

Project Background & Current Status

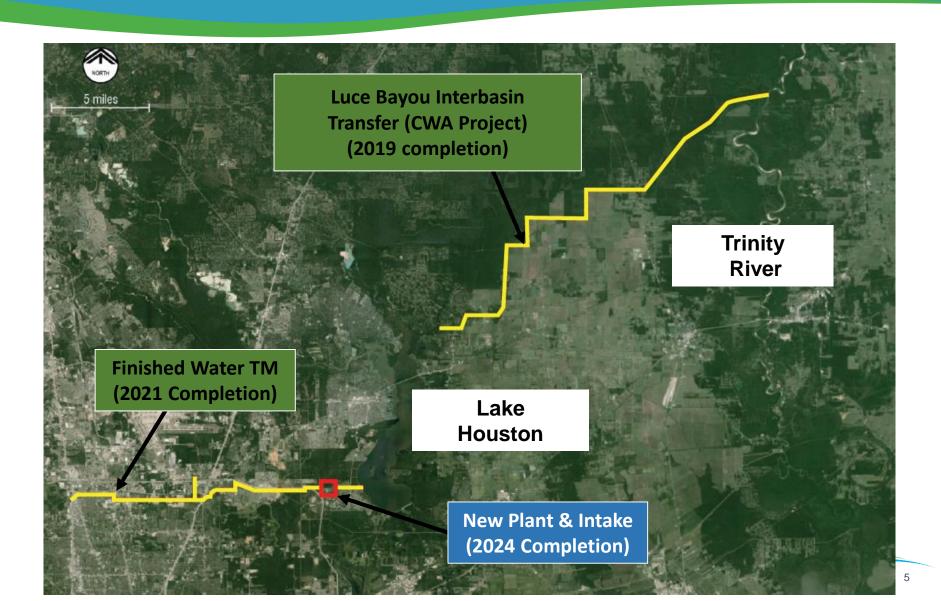
NEWPP Expansion necessary for growth & subsidence regulations







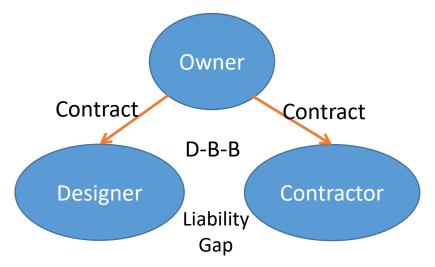
NEWPP Expansion is one piece of a regional water delivery plan

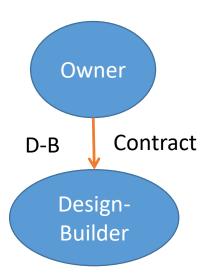


NEWPP being delivered using progressive design-build

Delivery method selected for:

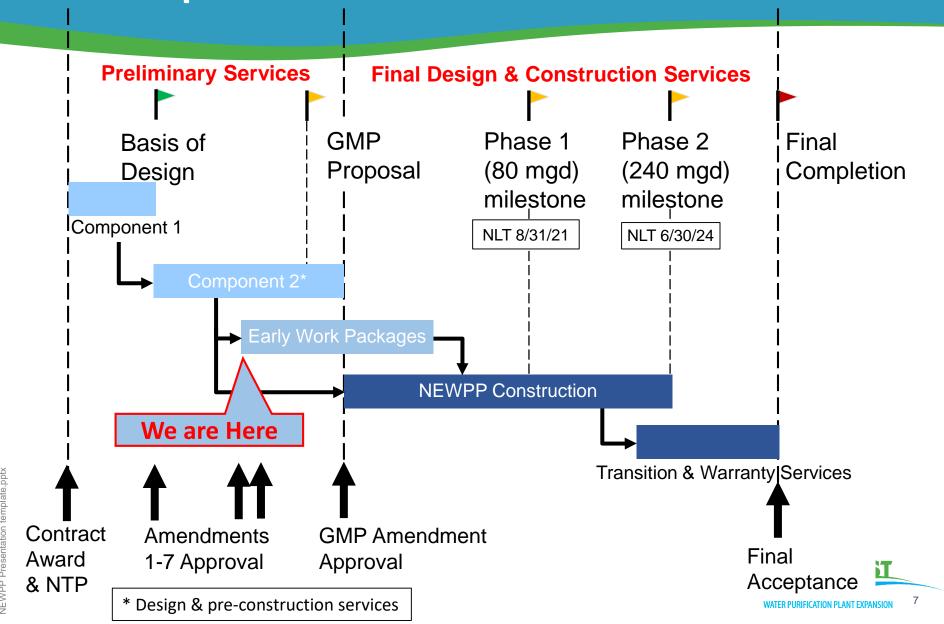
- Schedule certainty
- Cost certainty
- Ability to have input on design & ensure quality
- Ability to avoid liability gap between designer and builder







Project is midway through the Preliminary Services phase

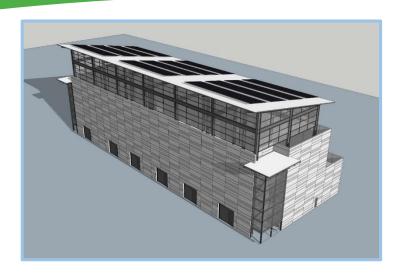


Design of 320 MGD expansion is nearing 30% completion milestone



Design of major facilities is in progress





Dewatering Building



Intake Pump Station



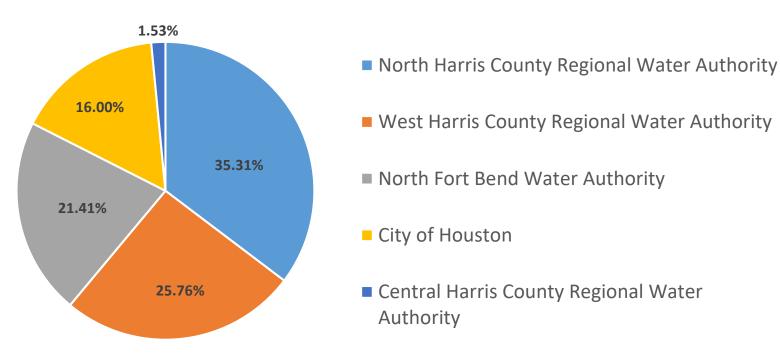
Community awareness and outreach is ongoing

- Website established greaterhoustonwater.com
- Hotline established (281) 520-3777
- Two public meetings held:
 - October 25, 2017
 - November 15, 2017
- Over 75 contractor outreach events between February & November of 2017, including:
 - National Association of Minority Contractors
 - PWE Contracts in 5
 - Greater Houston Black Chamber of Commerce
 - Greater Houston Business Procurement Forum
 - Women Contractor's Association
 - Houston Contractor's Association

Process for Amending the DB Agreement

Houston is delivering project on behalf of four Authority partners

Cost Share



Authority & City consensus required to approve amendments

Article VI of the Second Supplement Contracts between each Authority and the City requires Authority consensus for approval of all contract amendments. A weighted vote that exceeds 63% must be achieved to approve an item.

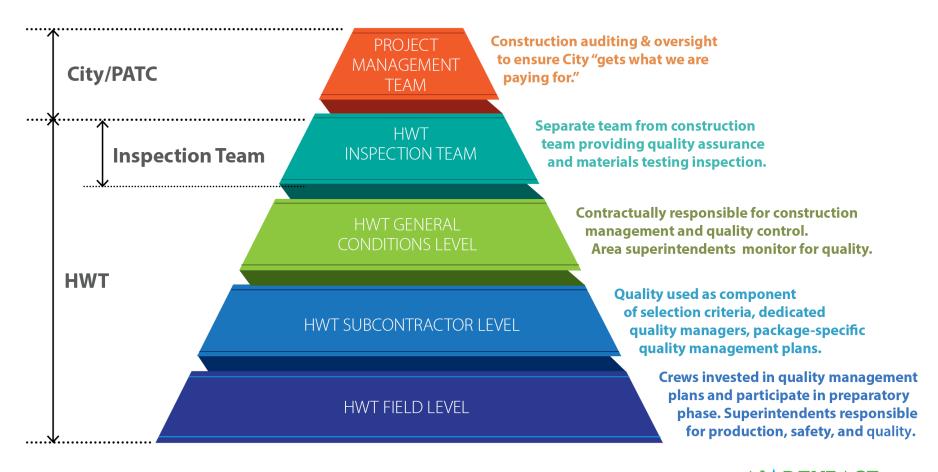


* Weighted consensus based on the following cost share percentages: NHCRWA - 35.3%, WHCRWA - 25.8%, NFBWA - 21.4%, Houston - 16%, CHCRWA - 1.5%



Construction Services

Bottom-up approach used to enhance project quality



Construction services includes two separate components

| Auditing & Oversight (performed by City/PATC) | Construction Management & Inspection (CM&I) (performed by HWT) |
|---|--|
| Texas Code 2269.356 requires independent: inspection services construction materials engineering and testing verification testing services | HWT is contractually responsible to both design and construct the NEWPP Expansion. As such, they must be in complete control of all design and construction functions, including CM&I. |
| Services include auditing & field engineering | DB Agreement requires HWT to:Certify that components conform to the Contract |
| Meets requirements of Design-Build (DB) Agreement | Standards without exception. Supervise, direct, and inspect the Work. |
| Approach approved by Authorities | Provide full-time construction management and construction inspectors. |
| Approach presented to TTI on May 8, 2017 & approved by Council on June 20, 2017 for EWPs | Guarantee performance at the completion of construction, which require that they manage all aspects of the design, construction, and start-up. |

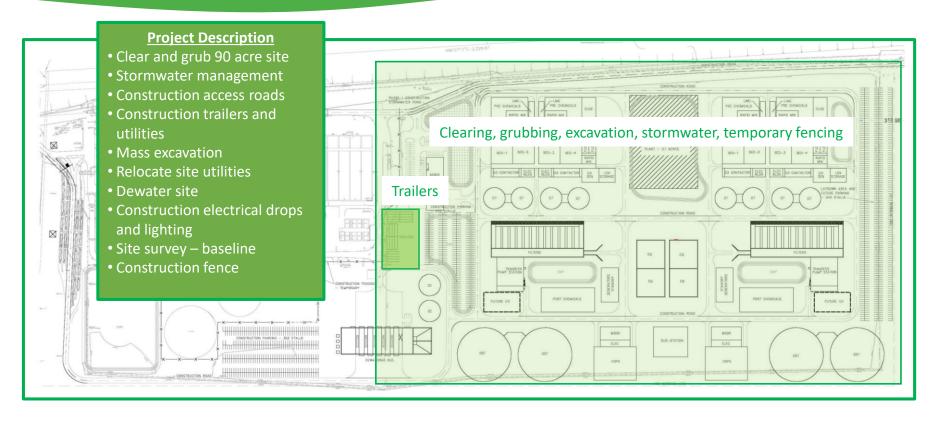
Early Work Packages (EWPs)

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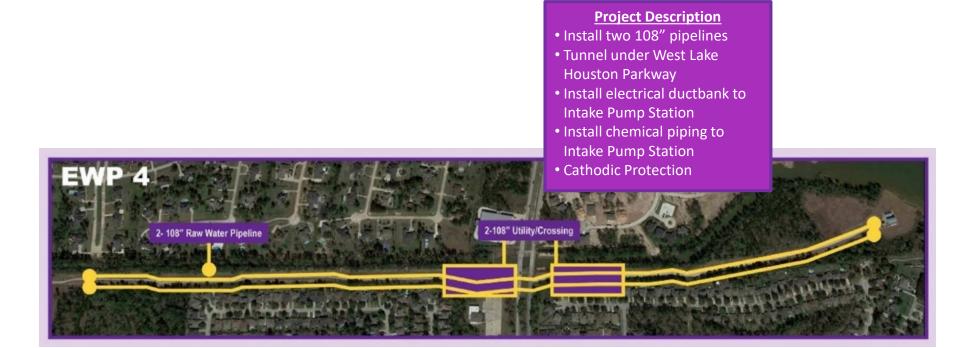
Early Work Package 1 - Site Prep



| | Jul-17 | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 |
|----------------------------|--------|--------|--------|--------|--------|--------|----------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| | | | | | | | ncil Act | ion/NIT | D | | | | | | | | | |
| GMP/Amendment Negotiations | | | | | | Cour | LICITACE | | F L | | | | | | | Fina | l Comn | letion_ |
| RCA/Council Process | | | | | | | | | | | | | | | | 1 1114 | Comp | |
| Construction | GMF | Subm | itted | | | | | | | | | | | | | | | |
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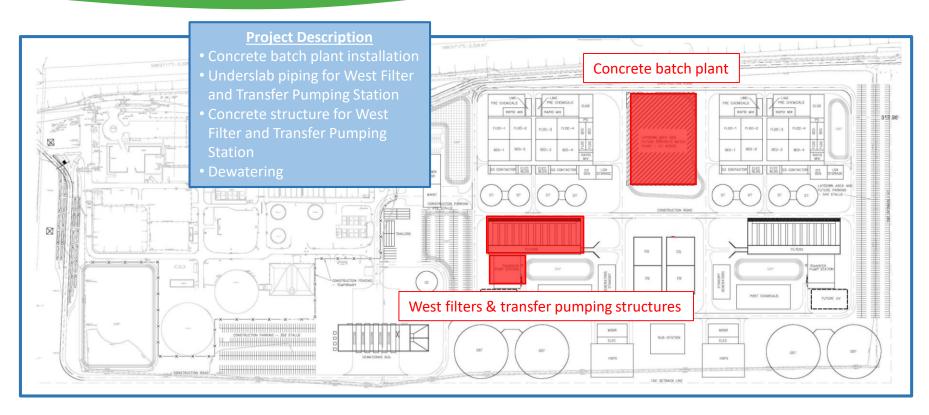
Early Work Package 4 – Raw Water Transmission Mains



| | Jul-17 | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17 | Jan-18 | Feb-18 | Mar-18 | Apr-18 | May-18 | Jun-18 | Jul-18 | Aug-18 | Sep-18 | Oct-18 | Nov-18 | Dec-18 |
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| GMP/Amendment Negotiations | | | | | | Coul | ICII ACI | | F L | | | | | | | Fina | l Comr | letion_ |
| RCA/Council Process | | | | | | | | | | | | | | | | 1 1114 | Comp | |
| Construction | | -GM | P Subm | iitted_ | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |



Early Work Package 2 – West Filters & Concrete Batch Plant

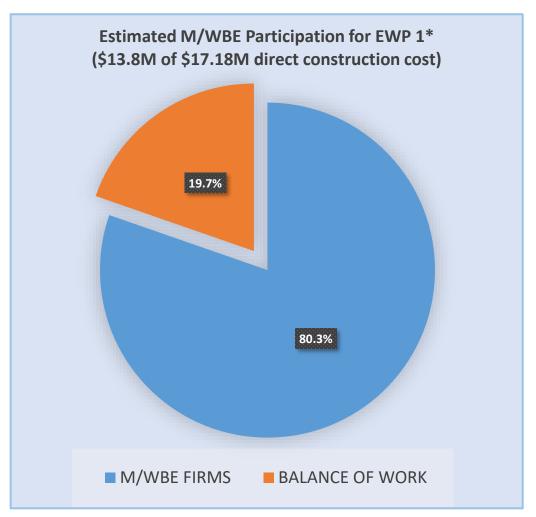


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| | | | | | | | | | ncil Act | ion/NT | D | | | | | $\overline{}$ Final | Completion_ |
| GMP/Amendment Negotiations | | | | Estim | ated | | | Cou | IICII ACI | 1011/111 | Г | | | | | L lest | . mid 2019) — |
| RCA/Council Process | | | GI | MP Sub | missio | า | | | | | | | | | | (631 | . IIIIu 2013) |
| Construction | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |



Subconsultant & Subcontractor Participation Update

MWBE Participation for EWP # 1

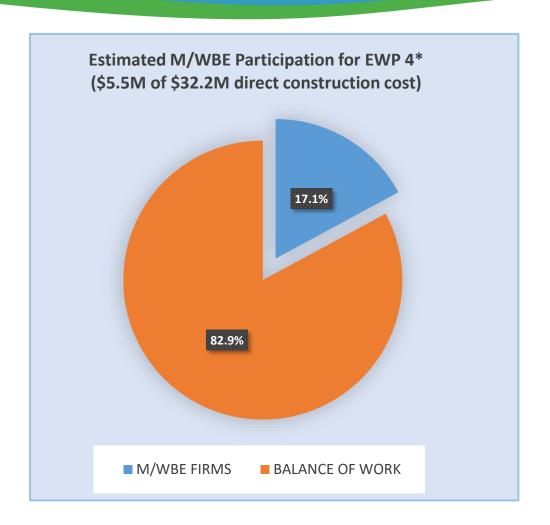


MWBE Firms include Landtech, Fence Master, Construction Diversity Group, Lazer, and Emerald



^{*}Estimated value based on latest GMP direct construction cost. Values to be committed once GMP Amendment executed.

MWBE Participation for EWP # 4



MWBE Firms include Republic Traffic Safety, J Simmons, Fierro Group, Z Logistics, M&D Foundation, AGS Consultants, All Steel.

*Estimated value based on latest GMP direct construction cost. Values to be committed once GMP Amendment executed.



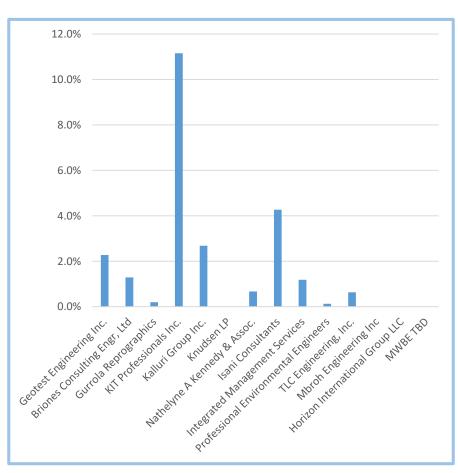
Authorizations to Date

| Approval For | Appropriated to Date (\$) | Authorized to Date (\$) | Invoiced as of October 2017 |
|--------------|---------------------------|----------------------------|--------------------------------|
| HWT | \$ 82,300,000 | \$ 68,434,000 | \$ 30,307,950 |
| PATC | \$ 33,917,174 | \$ 26,394,869 | \$ 15,183, 905 |

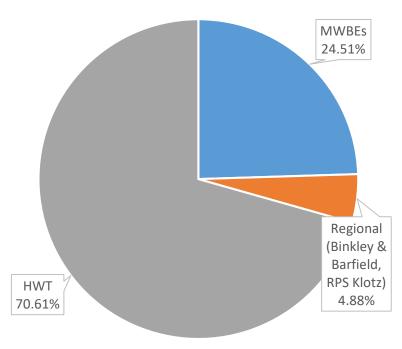
Subconsultant participation - HWT

Based on Approved Invoices through October 2017

Percentages paid to subconsultant partners through October



Percentages by category through October



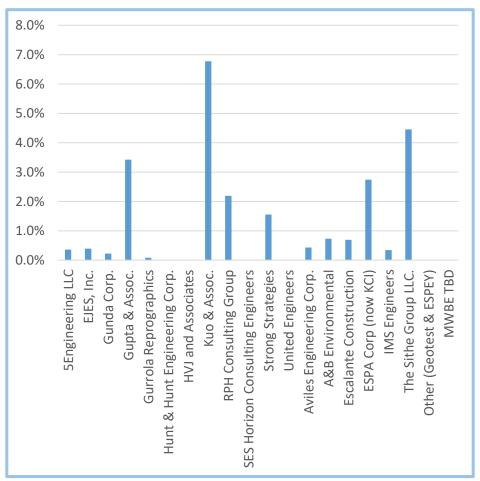
CM&I – cost range 4% -7% TLC Engineering & Geotest are part of CM & I



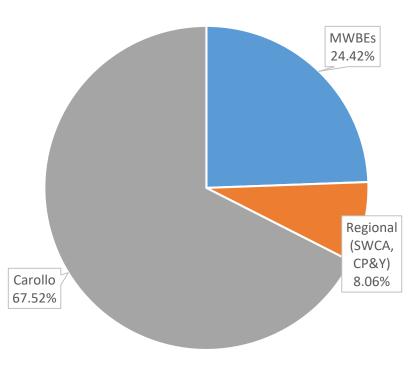
Subconsultant participation - PATC

Based on Approved Invoices through October 2017

Percentages paid to subconsultant partners through October



Percentages by category through October



Construction Auditing - cost range 1% - 2%; RPH, EJES, and HVJ are part of audit team

WATER PURIFICATION PLANT EXPANSION

Requests for Council Action

Upcoming Requests for Council Action

| Request for Council Action | Approximate Date | Amount (\$) |
|---|---------------------------|-------------|
| Approve Amendment 4 – EWP #1 | Mid-Dec 2017 ¹ | \$37.3M GMP |
| Approve Amendment 5 – EWP #4 | Mid-Jan 2018 ² | ≈ \$57M |
| Approve Amendment 6 – EWP #2 | Late-Feb 2018 | ≈ \$60M |
| Approve Amendment 7 – EWP #5 | Spring 2018 | TBD |
| Approve GMP Amendment | Fall 2018 | TBD |
| Approve PATC W.O. #10 Amendment | Dec 2018 | TBD |
| 1 December action needed to avoid cost and schedule impacts | • | |

January action needed to avoid cost and schedule impacts to project.