



# Proposed Capital Improvement Plan FY2022-FY2026

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Treasury and Capital Management June 15, 2021



#### **Overview**

#### **The Capital Improvement Plan:**



- Focus of this year's CIP will be ongoing Hurricane Harvey recovery and continued investment in fleet
- A rolling 5-year plan of projected projects
- This plan is a live document and subject to change due to environmental factors, funding, budgets, shifting priorities, scheduling, citizens' input, etc.
- Covers four components:
  - Public Improvement Program (PIP), Build Houston Forward (ReBuild Houston), Enterprise Fund Program, and Component Units



## **CIP Organization – four components**



#### Public Improvement Program (PIP):

 General Fund departments including Fire, General Improvements, Health, Housing, Library, Parks, Police, Solid Waste

#### Build Houston Forward (ReBuild Houston):

Storm drainage and street infrastructure (tabs Storm Drainage and Street & Traffic)

#### Enterprise Fund Program:

 The City's business-type entities (closed financial systems) including the Combined Utility System (CUS - tabs Water and Wastewater) and the Houston Airport System (HAS).

#### Component Units:

- includes legally separate organizations from the City that are financially closely-related (as reported in the City's Comprehensive Annual Financial Report)
  - Houston Parks Board, Houston First, and Houston Zoo
  - TIRZ (The FY2022-2026 Proposed CIP includes plan amounts from the FY2021-2025 Adopted TIRZ CIPs because TIRZ budgets are normally adopted in August and September, well after the Proposed CIP is adopted)



## **Funding Sources**



- Public Improvement Program (PIP)
  - General Fund supported debt (Public Improvement Bonds)
  - Other community donations, contributions and grants
- Build Houston Forward (ReBuild Houston)
  - Revenue from Drainage Utility Charge & Developer Impact Fee
  - Ad valorem that previously went to paying debt service for street and drainage projects
    - Build Houston Forward (ReBuild) CIP is planned using the 11.8 cent equivalent
  - Other governmental entities such as METRO and TxDOT

#### Enterprise Fund Program

- CUS revenues derived from water customers, grants, etc.
- HAS revenues derived from airlines, parking fees, FAA grants, etc.
- Revenues may fund projects directly or support associated debt

#### Component Units

Tax Increments, Private donations



## **CIP Plan Comparison**



- The FY2022-2026 CIP is an estimated \$8.2 billion from all funding sources.
  - Enterprise Programs total \$6.5 billion including Build Houston Forward (ReBuild Houston)
  - Public Improvement Programs total \$710 million
  - Component Units total \$989 million

Plan Comparison (\$ millions)	FY2021-2025		FY2022-2026					
Public Improvement Bonds	588	86%	658	93%				
All Other Funding Sources	<u>93</u>	<u>14%</u>	<u>52</u>	<u>7%</u>				
Public Improvement Program *	681	7%	710	9%				
Build Houston Forward (ReBuild Houston)	1,875	20%	1,963	24%				
Combined Utility System	2,959	32%	3,113	38%				
Houston Airport System	2,490	27%	1,407	17%				
Component Units **	1,144	13%	989	12%				
TOTAL	<u>9,149</u>	100%	<u>8,181</u>	100%				
*								

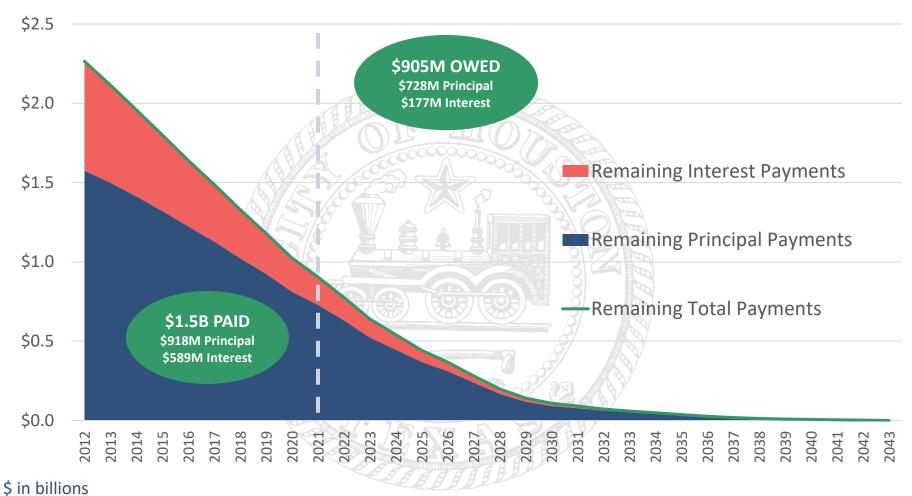
<sup>\*</sup> Includes Citywide Programs such as Information Technology, Fleet, and Equipment.

<sup>\*\*</sup> Net of overlap with Public Improvement Programs and Street & Traffic



## Street and Drainage Debt

as of May 13, 2021





### **Harvey Focus** — Public Improvement Program \$145M

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#### Major projects include:

- Municipal Courts Replacement (CITYWIDE)\*: \$99.5M
- Riesner Facilities (CITYWIDE): \$11.8M
- Fire Station 104 (E): \$13.3M
- City Hall and City Hall Annex Improvements (CITYWIDE): \$5.5M
- Roofs (CITYWIDE): \$800k
- African American Library at the Gregory School (CITYWIDE): \$2.7M
- Sagemont Park Leak Repairs (D): \$236K
- TIGER 4 (Citywide): \$5.5M
- Police Headquarters Envelope & Mitigation (CITYWIDE): \$2.5M
- Other recovery projects: \$2.8M

\*Note: Municipal Courts Permanent Restoration funding reimbursement under review by FEMA



### Harvey Focus — Houston Public Works



- Major projects include:
  - Damage to Utility Facilities: > \$1 billion (est.)
    - Drinking Water Facilities (5-10% of damage)
    - Wastewater Facilities (90+% of damage)
  - Mitigation Opportunities
    - Public Assistance (FEMA/TDEM)
      - Utility System Facilities Relocation, Consolidation, Hardening, etc.
    - Hazard Mitigation Grant Program (FEMA/TDEM)
      - Lake Houston Dam
      - Inwood Forest
      - North Canal
      - Memorial City
    - Community Development Block Grant Mitigation (HUD/GLO)
      - Pending



#### **Timeline**



- Friday, June 11<sup>th</sup> Proposed FY2022 2026 Capital Improvement Plan (CIP) released on Sharepoint
- Tuesday, June 15<sup>th</sup> Budget and Fiscal Affairs Committee
- Thursday, June 17<sup>th</sup> CIP amendments due
- Wednesday, June 23<sup>rd</sup> Council Action on Proposed CIP



## **Bond Election History**



 Bond elections have historically been held every four to six years, with the last one occurring in November of 2017.

Category (\$ Thousands)	1991	1997	2001	2006	2012	2017
Streets and Drainage	314,730	350,000	474,000	320,000	-	-
Parks and Recreation	20,300	30,000	80,000	55,000	166,000	104,000
Public Safety	40,750	53,160	82,000	135,000	144,000	159,000
General Improvement*	97,020	91,840	80,000	60,000	57,000	109,000
Public Libraries	7,200	-	40,000	37,000	28,000	123,000
Low Income Housing	20,000	20,000	20,000	18,000	15,000	-
Total	500,000	545,000	776,000	625,000	410,000	495,000

<sup>\*</sup>Includes Solid Waste, Health, and General Government





## Thank You!

Questions/Comments?

