



Finance
Department



Proposed Capital Improvement Plan FY2013-FY2017

Finance Department
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Overview



The Capital Improvement Plan:

- A rolling 5 year plan of projected infrastructure projects.
- A live document and subject to change due to environmental factors, funding, budgets, shifting priorities, scheduling, citizens input, etc.
- Is accessible online through the Finance Department's website.
- Covers three components, the Public Improvement Program (PIP), Rebuild Houston and the Enterprise Fund Program.



CIP Organization



Three Components:

- **Public Improvement Program (PIP)** includes all projects associated with General Fund departments including Fire, General Government, Housing, Library, Parks, Police, Public Health, Solid Waste.
- **Rebuild Houston** includes all projects associated with City's drainage and street infrastructure.
- **Enterprise Fund Program** includes all projects associated with the City's business-type entities (closed financial systems) including the Combined Utility System (CUS) and the Houston Airport System (HAS).



Funding Sources



- **Public Improvement Program (PIP)**
 - General Fund supported debt (Public Improvement Bonds)
 - Community Development Block Grants
 - Tax Increment Reinvestment Zones (TIRZ)*
 - Other community donations, contributions and grants
- **Rebuild Houston**
 - Revenue from Drainage Utility Fee & Developer Impact Fee
 - Other governmental entities such as METRO and TxDOT
- **Enterprise Fund Program**
 - CUS revenues derived from water customers, grants, etc.
 - HAS revenues derived from airlines, parking fees, FAA grants, etc.
 - Revenues may fund projects directly or support associated debt

* Joint City/TIRZ projects only. Each TIRZ separately presents to Council their annual budget and 5-year CIP.



CIP Management Initiatives



- **Holistic Capital Plan**

- Previously the Equipment Acquisition Plan, Technology Investment Plan, and Dangerous Buildings Program have not been included in the CIP and were presented to City Council separately.
- They are now included so that the CIP represents a holistic view of the City's Capital Plan.

- **SAP Module Implementation**

- The City has been using a separate application to manage the plan that does not interface with SAP, making reporting on a Plan versus Actuals basis difficult.
- The City already owned an SAP Project Systems module that just needed to be implemented, which we are now doing.
- The goal of this internal change is to improve reporting capabilities.



CIP Appropriations – FY13



- CIP projects total \$1.12 billion from all funding sources.
 - Enterprise Programs total \$713 million
 - Public Improvement Programs total \$407 million
 - \$124 million is Public Improvement Bonds (PIB)

FY12 Plan Comparison (\$ millions)	FY12*		FY13	
Public Improvement Bonds	150	30%	124	30%
Rebuild Houston	276	57%	231	57%
Other	<u>62</u>	13%	<u>52</u>	13%
Public Improvement Program	488	42%	407	36%
Enterprise Funds	682	58%	713	64%
TOTAL	<u>\$1,170</u>		<u>\$1,120</u>	

* Adjusted to include components that were not previously included (see CIP Management Initiatives)



Five-Year Appropriation Summary

All Funds



(\$ Thousands)

Department	2013	2014	2015	2016	2017	Total
Public Improvement Program						
Public Safety	26,644	30,775	38,500	17,970	28,300	142,189
Gen. Improvement	11,718	7,040	12,120	12,390	7,885	51,153
Housing	2,700	3,000	3,000	3,000	3,100	14,800
Library	10,923	7,100	2,601	8,528	7,852	37,004
Parks	24,851	13,512	11,200	8,725	9,800	68,088
Technology Investment	69,803	21,485	13,185	15,385	15,260	135,118
Equipment & Other	41,482	36,077	33,770	36,698	36,470	184,497
Rebuild Houston	218,638	200,257	202,628	166,177	169,132	956,832
Total	406,759	319,246	317,004	268,873	277,799	1,589,681
Enterprise Programs						
Aviation	218,943	206,336	111,450	295,002	152,019	983,750
Waste Water	249,100	185,000	185,000	185,000	185,000	989,100
Water	245,000	197,545	220,000	224,000	205,627	1,092,172
Total	713,043	588,881	516,450	704,002	542,646	3,065,022
Grand Total	1,119,802	908,127	833,454	972,875	820,445	4,654,703



Five-Year Voter Authorized Bond Capacity



2006 Bond Authorization begins to deplete in FY2013

(\$ Thousands)

Department	Public Improvement Bonds	FY2013	FY2014	FY2015	FY2016	FY2017	Total
Fire	Fund 4500	9,499	600	-	-	-	10,099
	Future Bond Election	-	11,125	10,225	5,325	10,700	37,375
Gen Gov't	Fund 4509	4,370	-	-	-	-	4,370
	Future Bond Election	-	2,125	2,275	2,250	3,100	9,750
Health	Fund 4508	1,580	-	-	-	-	1,580
	Future Bond Election	-	3,980	5,850	5,840	3,200	18,870
Housing	Fund 4501	2,700	3,000	3,000	3,000	3,100	14,800
Library	Fund 4507	3,692	6,850	-	-	-	10,542
	Future Bond Election	-	250	2,601	8,528	7,852	19,231
Parks	Fund 4502	15,825	-	-	-	-	15,825
	Future Bond Election	-	13,512	10,200	8,725	9,800	42,237
Police	Fund 4504	35,042	18,050	3,680	-	-	56,772
	Future Bond Election	-	-	24,595	12,645	17,600	54,840
Solid Waste	Fund 4503	4,168	-	-	-	-	4,168
	Future Bond Election	-	935	3,995	4,300	1,585	10,815
TOTAL	Existing Voter Authorization	76,876	28,500	6,680	3,000	3,100	118,156
	Future Bond Election	-	31,927	59,741	47,613	53,837	193,118
Totals		76,876	60,427	66,421	50,613	56,937	311,274



Facilities Assessments



- General Services Department has been conducting facilities assessments. A final report is expected June 30, 2012.
- Departments have done their best to align their CIP projects with the expected results of the facilities assessments. An estimated \$133 million of the Proposed CIP are for projects that should overlap with the needs identified in the facilities assessment.

(\$ Thousands)

Department	2013	2014	2015	2016	2017	Total	Example Project
Fire	4,260	5,175	4,525	4,250	8,650	26,860	Fire Station Renovation Program
Gen Govt	960	1,350	1,450	1,450	2,300	7,510	Citywide Facilities Improvements
Health	1,522	3,289	3,401	5,550	3,040	16,802	HVAC Improvement Project
Library	2,972	6,730	2,231	8,158	7,482	27,573	Jungman Renovation
Parks	3,125	1,640	2,685	2,710	1,000	11,160	Metropolitan Multi-Service Center
Police	1,450	3,200	15,950	3,075	16,125	39,800	Future Police Station Renovation
SWM	250	150	450	1,700	1,082	3,632	Westpark Renovation
Total	14,539	21,534	30,692	26,893	39,679	133,337	





Proposed Capital Improvement Plan FY2013-FY2017

